

## Sample Test: SAFe® 4 Program Consultant

This sample test provides example (not actual) content and format of the questions that will be on the certification exam. Performance on the sample test is NOT an indicator of performance on the certification exam and this should not be considered an assessment tool.

### 1. Which role accepts Capabilities as done?

- A. Solution Architect
- B. Product Management
- C. Solution Management
- D. Value Stream Engineer

### 2. What do Work-in-Process constraints create?

- A. Enhanced product ROI
- B. Forced capacity matching
- C. Better customer outcomes
- D. Increased pressure to deliver

### 3. What are two reasons organizational leaders should “take a systems view”? (Choose two.)

- A. To maximize resource utilization
- B. To optimize the system as a whole
- C. To optimize the team’s work environments
- D. Because all decisions in a Lean-Agile Enterprise are made by teams
- E. Because some systemic changes that could dramatically improve teams’ environments can only be made by the leaders

### 4. Which two areas do Capabilities live in the SAFe® Requirements Model? (Choose two.)

- A. Under Epics
- B. Above Epics
- C. Above Features
- D. Below Features
- E. Parallel to Features

### 5. What is a SAFe-recommended approach to implement a crosscutting Epic that spans multiple PIs?

- A. The work will be demonstrated by the PPM in the portfolio demo
- B. Trains will demonstrate their work on that Epic when it is finished
- C. All trains and Value Streams will demonstrate their work with respect to the Epic at every PI boundary
- D. Trains will demonstrate their work only if they have managed to integrate and test it—if not, they can demo in the next PI

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**6. Communities of Practice best solve which problem in a Lean-Agile Enterprise?**

- A. Delivering on cadence
- B. Intra-team communication
- C. Portfolio Level centralization
- D. Optimizing by cross-functional teams

**7. What are two goals of the Feature section of the Program Kanban? (Choose two.)**

- A. Make funding decisions
- B. Facilitate Feature readiness
- C. Visualize the state of each feature
- D. Manage the flow of program epics
- E. Create a Feature light-weight business case

**8. What is the goal of Lean?**

- A. Lean-Agile leadership
- B. Relentless improvement
- C. Respect for people and culture
- D. Sustainable shortest lead time, best quality, and value

**9. Which statement is true about Model-Based Systems Engineering (MBSE) in SAFe®?**

- A. MBSE allows a team to explore solution options earlier
- B. MBSE is a technique for defining Acceptance Criteria for Enablers
- C. MBSE is used to create a comprehensive design view of the solution
- D. MBSE cannot conduct cost effective experiments without changing the product

**10. Which three statements are true about the role of Lean-Agile Leaders? (Choose three.)**

- A. They accept Features
- B. They set the goals for the team
- C. They embrace the values of Lean
- D. They facilitate relentless improvement
- E. They proactively eliminate impediments
- F. They manage the most critical day-to-day activities of team members

**11. Which three roles are most responsible for ensuring successful execution at the Large Solution Level? (Choose three.)**

- A. Customer
- B. Product Owner
- C. Release Management
- D. Solution Management
- E. Solution Train Engineer
- F. Solution Architect/Engineer

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**12. What is the purpose of Solution Intent?**

- A. To provide a roadmap for future development
- B. To provide an up-front and static definition of the system's design
- C. To record and communicate the necessary requirements and design decisions
- D. To create a comprehensive design document for approval before development begins

**13. What are three consequences of having long queues? (Choose three.)**

- A. Lower quality
- B. Slower delivery
- C. Higher variability
- D. Less cross-training
- E. Increased utilization
- F. Requires larger teams

**Answer Key:**

- 1. C
- 2. B
- 3. BE
- 4. AC
- 5. C
- 6. D
- 7. BC
- 8. D
- 9. A
- 10. CDE
- 11. DEF
- 12. C
- 13. ABC

*(End of sample test)*